# Budget, Finance, Convention Center Standing Committee Meeting June 24, 2024

Fiscal Year 2025 Operating Budget

### HTA Fiscal Year 2025 Operating Budget Highlights

#### Tourism Budget

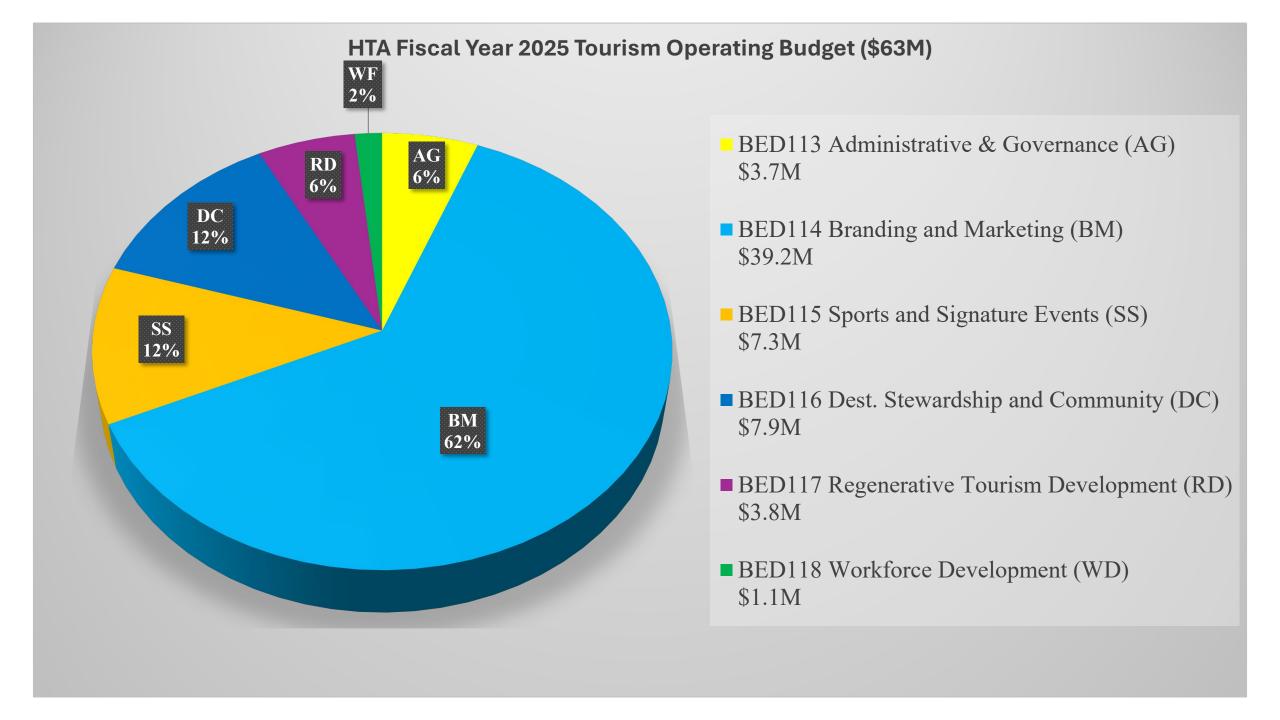
- \$56.7M available for spending after B&F's 10% budget restriction.
- \$36.7M allocated for multi-year contracts executed in prior fiscal years.
- \$3.5M allocated for the Destination Management Application.
- \$3.1M for all program ID salaries.
- \$1.0M for all program ID administrative and governance expenditures such as travel, meetings and conventions, subscriptions and membership fees, board meeting minutes, and office expenses.

#### Convention Center Budget

- \$64M appropriated in CIP funds for the HCC Roof Repair Project
- \$34M expenditure ceiling for the Convention Center Enterprise Special Fund
  - \$5.0M for operations, \$1.6M for sales and marketing, \$26.7M for repairs and maintenance, and \$700,000 for insurance.

## **B&F 10% Budget Restriction Explained**

- 5% hard restriction B&F will reduce HTA's budget by \$3,150,000.
- 5% contingency restriction B&F will reduce HTA's budget by another \$3,150,000 but may allot the funds in fiscal year 2025 Q4.
  - Historically, B&F has not returned the 5% contingency restriction to departments and agencies since fiscal year 2019.
  - Programs should develop "trigger plans" in the even B&F returns the funds to HTA.
- B&F will allot HTA up to \$56.7M at the start of the fiscal year.
- Each budget line item in the budget will be reduced by 10%.



|     | BED113 - Administrative & Governance Fiscal Year 2025 Budget |  |           |            |             |           |       |  |  |
|-----|--|--|-----------|------------|-------------|-----------|-------|--|--|
| BLI | BLI Title  | Description                                | FY 2025   | Multi-Year | B&F 10%     | Remaining | Staff |  |  |
|     |  |  | Budget    | Contracts  | Restriction | Budget    |       |  |  |
|     | Cruise Infrastructure Improvements and                       | Planning - Hawai'i Cruise Industry         |           |            |             |           |       |  |  |
| 004 | Arrival Exp.   | Consultant Services                        | 89,000    | 25,000     | 8,900       | 55,100    |       |  |  |
|     |  | Planning - Evaluations and Campaign        |           |            |             |           |       |  |  |
| 010 | HTUS/HTJ Campaign Effectiveness Study                        | Effectiveness                              | 180,000   | -          | 18,000      | 162,000   |       |  |  |
|     | Community-Industry Outreach & Public                         | Communications - Public Relations Outreach |           |            |             |           |       |  |  |
| 101 | Relations  | Services                                   | 250,000   | -          | 25,000      | 225,000   |       |  |  |
|     |  | Communication & Outreach - HTA Web         |           |            |             |           | DN    |  |  |
| 103 | hawaiitourismauthority.org                                   | Support                                    | 25,000    | -          | 2,500       | 22,500    | CA    |  |  |
| 654 | Program Evaluation   | Planning - Program Evaluation              | 90,000    | -          | 9,000       | 81,000    | IG    |  |  |
| 901 | General and Administrative                                   | Overhead costs                             | 844,278   | -          | 84,428      | 759,850   | TK    |  |  |
| 915 | Organization-Wide  | Planning - Tourism Strategic Plan Update   | 300,000   | -          | 30,000      | 270,000   |       |  |  |
| 915 | Organization-Wide  | Financial audit services                   | 125,000   | -          | 12,500      | 112,500   |       |  |  |
|     |  | Travel for all HTA Programs and board      |           |            |             |           |       |  |  |
| 998 | Travel - Admin   | members                                    | 190,000   | -          | 19,000      | 171,000   |       |  |  |
| TBD | Administrative Salaries                                      | Salaries                                   | 1,603,382 | 1,603,382  | 160,338     | (160,338) |       |  |  |
|     | BEI  | D113 Administrative & Governance Subtotal  | 3,696,660 | 1,628,382  | 369,666     | 1,698,612 |       |  |  |

|      | BED114 - Branding & Marketing Fiscal Year 2025 Budget |   |                   |                         |                        |                     |       |  |  |  |
|------|---|---|-------------------|-------------------------|------------------------|---------------------|-------|--|--|--|
| BLI  | BLI Title   | Description                               | FY 2025<br>Budget | Multi-Year<br>Contracts | B&F 10%<br>Restriction | Remaining<br>Budget | Staff |  |  |  |
| 306  | Island-Based International Marketing                  | Island Destination Brand Management &     |                   |                         |                        |                     |       |  |  |  |
| 320  | Island Chapters Staffing and Admin                    | Marketing                                 | 3,200,000         | -                       | 320,000                | 2,880,000           |       |  |  |  |
| 318  | gohawaii.com  | Global Support Services                   |                   |                         |                        |                     |       |  |  |  |
| 339  | Global Digital Marketing Strategy                     |   |                   |                         |                        |                     |       |  |  |  |
| 350  | Global Market Shared Resources                        |   | 1,375,000         | 725,695                 | 137,500                | 511,805             |       |  |  |  |
| 321  | US (formerly North America)                           | USA MMA                                   | 15,204,991        | 15,030,000              | 1,520,499              | (1,345,508)         |       |  |  |  |
| 322  | Canada  | Canada MMA                                | 1,000,000         | 1,000,000               | 100,000                | (100,000)           |       |  |  |  |
| 323  | Japan   | Japan MMA                                 | 6,500,000         | 7,650,000               | 650,000                | (1,800,000)         |       |  |  |  |
| 324  | Korea   | Korea MMA                                 | 900,000           | 433,640                 | 90,000                 | 376,360             |       |  |  |  |
| 325  | Oceania   | Oceania MMA                               | 1,290,905         | 418,180                 | 129,091                | 743,635             |       |  |  |  |
| 326  | Europe  | Europe MMA                                | 1,000,000         | 1,000,000               | 100,000                | (100,000)           | DN    |  |  |  |
| 380  | Marketing Opportunity Fund                            | Other - FY 2024 Carryover USA, MCI, Other |                   |                         |                        |                     | DN    |  |  |  |
|      |   | Markets                                   | 296,815           | -                       | 29,682                 | 267,134             |       |  |  |  |
| TBD  | TBD   | Market Support for Travel Missions        | 83,333            | -                       | 8,333                  | 75,000              |       |  |  |  |
| TBD  | TBD   | Korea RFP Transition                      | 55,556            | -                       | 5,556                  | 50,000              |       |  |  |  |
| TBD  | TBD   | Japan Incremental Budget                  | 594,444           | -                       | 59,444                 | 535,000             |       |  |  |  |
| TBD  | TBD   | USA Incremental Fall Activiation          | 1,666,667         | -                       | 166,667                | 1,500,000           |       |  |  |  |
| 317, | Convention Center Sales & Marketing - City            | Global MCI                                |                   |                         |                        |                     |       |  |  |  |
| 319, | Wide; MCI MFF; Meetings, Convention &                 |   |                   |                         |                        |                     |       |  |  |  |
| 331  | Incentives  |   | 5,500,000         | 4,175,000               | 550,000                | 775,000             |       |  |  |  |
| TBD  | Branding Salaries                                     | Salaries for 5 positions                  | 581,490           | 581,490                 | 58,149                 | (58,149)            |       |  |  |  |
|      |   | BED114 Branding Subtotal                  | 39,249,201        | 31,014,005              | 3,924,920              | 4,310,276           |       |  |  |  |

| BED115 - Sports and Signature Events Fiscal Year 2025 Budget |                                   |   |            |           |             |           |       |  |
|--|-----------------------------------|---|------------|-----------|-------------|-----------|-------|--|
| BLI  | BLI Title Description             | FY 2025                                   | Multi-Year | B&F 10%   | Remaining   | Staff     |       |  |
| DLI  | DLITER                            | Description                               | Budget     | Contracts | Restriction | Budget    | Stall |  |
| 312  | PGA Tour Contracts                | PGA                                       | 2,038,850  | -         | 203,885     | 1,834,965 |       |  |
| 343  | LPGA                              | LPGA                                      | 250,000    | _         | 25,000      | 225,000   |       |  |
| 346  | Sport Opportunity Fund            | Sports Opportunities                      | 1,654,525  | -         | 165,453     | 1,489,073 |       |  |
| TBD  | TBD                               | Opportunity Fund - Sponsorships, Sports & |            |           |             |           |       |  |
| <u> </u>   |                                   | Signature Events                          | 1,500,000  | _         | 150,000     | 1,350,000 | DN    |  |
| 378  | UH Athletics Branding Partnership | Big West Conference                       | 167,000    | 167,000   | 16,700      | (16,700)  | KK    |  |
| 700  | Signature Events                  | Signature Events                          | 1,630,766  | 583,000   | 163,077     | 884,689   |       |  |
| TBD  | Sports Salaries                   | Salaries for 1 position - BM              | 76,934     | 76,934    | 7,693       | (7,693)   |       |  |
|  |                                   | <b>BED115 Sports and Signature Events</b> |            |           |             |           |       |  |
|  |                                   | Subtotal                                  | 7,318,075  | 826,934   | 731,808     | 5,759,334 |       |  |
|  |                                   |   |            |           |             |           |       |  |

|     | BED116 - Destination Stewardship and Community Fiscal Year 2025 Budget |  |                 |             |         |           |       |  |  |
|-----|--|--|-----------------|-------------|---------|-----------|-------|--|--|
| BLI | BLI Title  | Description                                | FY 2025 Multi-Y | Multi-Year  | B&F 10% | Remaining | Staff |  |  |
| DLI | DESCRIPTION DESCRIPTION  | Budget                                     | Contracts       | Restriction | Budget  | Stall     |       |  |  |
| 014 | Pono Travel Education Program  | Visitor Education Post Arrival Marketing   | 964,148         | 399,092     | 96,415  | 468,641   |       |  |  |
| 402 | Kahu 'āina   | Kahu 'āina                                 | 784,022         | 313,000     | 78,402  | 392,620   |       |  |  |
| 601 | Visitor Assistance Programs (VAP)                                      | VAP for Oʻahu, Maui, Kauaʻi, Hawaiʻi       | 650,000         | 90,000      | 65,000  | 495,000   |       |  |  |
| TBD | Destination Management Application                                     | Destination Management App                 | 1,500,000       | ı           | 150,000 | 1,350,000 |       |  |  |
| TBD | Destination Management Application                                     | Recovery and Stabilization through Smart   |                 |             |         |           |       |  |  |
|     |  | Tourism - DM App                           | 450,000         | -           | 45,000  | 405,000   |       |  |  |
| 718 | Resort Area Hawaiian Cultural Initiative                               | Resort Area Hawaiian Cultural Initiative   | 784,022         | 313,000     | 78,402  | 392,620   |       |  |  |
| TBD | Community-Based Tourism  | Destination Management - DMAP              |                 |             |         |           | KK    |  |  |
|     |  | Implementation                             | 500,000         | -           | 50,000  | 450,000   | IXIX  |  |  |
| TBD | Community-Based Tourism  | Destination Management Implementation      | 122,154         | 1           | 12,215  | 109,939   |       |  |  |
| TBD | Destination Management Application                                     | Smart Tourism - Destination Management     |                 |             |         |           |       |  |  |
|     |  | App  | 1,550,000       | -           | 155,000 | 1,395,000 |       |  |  |
| TBD | Destination Management and Community                                   | Salaries for 7 positions - CSO, DM x 5, AA |                 |             |         |           |       |  |  |
|     | Salaries   |  | 619,537         | 619,537     | 61,954  | (61,954)  |       |  |  |
|     |  | BED116 Destination Stewardship and         |                 |             |         |           |       |  |  |
|     |  | Community Subtotal                         | 7,923,883       | 1,734,629   | 792,388 | 5,396,866 |       |  |  |

| BED117 - Regenerative Tourism Development Fiscal Year 2025 Budget |   |  |           |             |         |           |       |  |  |
|---|---|--|-----------|-------------|---------|-----------|-------|--|--|
| BLI   | RLI Title                                 | BLI Title Description Budget               | FY 2025   | Multi-Year  | B&F 10% | Remaining | Staff |  |  |
| DLI   | DLI IRC                                   |  | Contracts | Restriction | Budget  | Stair     |       |  |  |
| 201   | Kukulu Ola                                | Kūkulu Ola                                 | 784,022   | 313,000     | 78,402  | 392,620   |       |  |  |
| 656   | Community Tourism Collaborative           | Technical Assistance and Quality Assurance | 1,682,603 | 914,449     | 168,260 | 599,894   |       |  |  |
| 701   | Community Enrichment Program              | Community Enrichment Program               | 1,066,270 | 63,000      | 106,627 | 896,643   | KK    |  |  |
| TBD   | Regenerative Tourism Development Salaries | Salaries for 3 positions - BM x3           | 229,286   | 229,286     | 22,929  | (22,929)  |       |  |  |
|   |   | BED117 Regenerative Tourism                |           |             |         |           |       |  |  |
|   |   | Development Subtotal                       | 3,762,181 | 1,519,735   | 376,218 | 1,866,228 |       |  |  |

|     | BED118 - Workforce Development Fiscal Year 2025 Budget |  |           |             |         |           |       |  |
|-----|--|--|-----------|-------------|---------|-----------|-------|--|
| BLI | BLI Title  | Description                                  | FY 2025   | Multi-Year  | B&F 10% | Remaining | Staff |  |
| DLI | Description Description                                | Budget                                       | Contracts | Restriction | Budget  | Stall     |       |  |
| 102 | Hawai'i Tourism Summit                                 | Tourism Fall Education Conference & Spring   | 300,000   | -           | 30,000  | 270,000   |       |  |
| 202 | Hawaiian Culture Initiative                            | Hawaiian Culture Initiative Program - Native |           |             |         |           |       |  |
|     |  | Hawaiian cultural education and training     |           |             |         |           |       |  |
|     |  | program for the visitor industry workforce   | 250,000   | 1           | 25,000  | 225,000   |       |  |
| 803 | Future Workforce Development (LEI)                     | Future Workforce - Highschool program        | 150,000   | ı           | 15,000  | 135,000   | CA    |  |
| 805 | Scholarship Program                                    | Future Workforce — Hoʻoilina Scholarship     |           |             |         |           |       |  |
|     |  | Program and Current Workforce Trainings      | 350,000   | -           | 35,000  | 315,000   |       |  |
|     |  | <b>BED118 Workforce Development Subtotal</b> |           |             |         |           |       |  |
|     |  |  | 1,050,000 | -           | 105,000 | 945,000   |       |  |